Exhibit 4

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1
                  UNITED STATES DISTRICT COURT
 2
                NORTHERN DISTRICT OF CALIFORNIA
 3
                     SAN FRANCISCO DIVISION
 4
     ORACLE AMERICA, INC.
 5
          Plaintiff,
 6
                              Case No. 3:10-cv-03561-WHA
                VS.
 7
     GOOGLE, INC.,
 8
          Defendant.
 9
10
11
12
         HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY
13
                PURSUANT TO THE PROTECTIVE ORDER
14
15
        VIDEO DEPOSITION OF GREGORY K. LEONARD, Ph.D.
16
                   San Francisco, California
17
                     Friday, March 11, 2016
18
                            Volume I
19
20
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22
     REPORTED BY:
23
     REBECCA L. ROMANO, RPR, CSR No. 12546
24
     JOB NO. 2241706
25
     PAGES 1 - 405
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- 1 he says there is wrong.
- 2 I think those are the major ones.
- 3 Q. Anything else?
- 4 A. I mean, those are the ones that leap to
- 5 mind. I'm happy again to re- -- re-invite you to
- 6 give me the report and I'll be happy to go through 7 it.
- 8 Q. How is Mr. Malackowski's calculation of 9 TAC wrong?
- 10 A. Well, I think his claim is that the --
- 11 the -- the TAC for search is somehow already in the
- 12 line items for -- under cost of sales for digital
- 13 content and apps, I think, and that therefore when,
- 14 you know, I've done a TAC calculation and it
- 15 included some for search, that it's overstated.
- But, I mean, it's just he's wrong about
- 17 that. The payments that are included under digital
- 18 content and apps to partners are not for the types
- 19 of things we were talking about before. It's when
- 20 a user, for instance, pays for an app and then --
- 21 but has it billed through his carrier statement.
- So that's the only thing that's included
- 23 there.
- And, of course, if you think about it, it
- 25 just doesn't make any -- Mr. Malackowski's claim

- 1 Q. So where did you get your TAC number for 2 search?
- 3 A. It's calculated in Exhibit 1- -- let's
- 4 see -- 1a -- sorry -- 1d.
- 5 Q. Let me ask you something. You had all
- 6 the access to Google that you wanted here in order
- 7 to get any data that you wanted to perform your
- 8 analysis or confirm the accuracy of any your
- 9 analysis, right?
- 10 A. Right.

15

22

- 11 Q. Now TAC for search, that's -- that's a
- 12 knowable number, right? It's a number that they
- 13 actually paid to their search advertising partners,
- actually paid to their search advertising partners 14 right?
 - MR. PURCELL: Object to the form.
- 16 THE DEPONENT: It's -- they certainly
- 17 paid TAC to people, yes.
- 18 Q. (By Ms. Hurst) Yeah. And you could go
- 19 and find out exactly how much TAC Google paid to
- 20 people, right, for this period of time?
- 21 MR. PURCELL: Object to the form.
 - THE DEPONENT: I mean, I don't believe
- 23 that's what they record in their systems. What
- 24 they record in their systems is, for instance,
- 25 reflected in Exhibit 1d.

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- 1 doesn't make any sense. Why would the TAC for
- 2 search be reported in the cost of sales on the
- 3 Android P&L and have the revenue that's associated
- 4 with that TAC be reported on the ad P&L, which is,
- 5 you know, where it is?
- 6 And the answer is, well, it's wrong,
- 7 because the ad -- I mean, the TAC is also on the
- 8 add P&L. And I describe how to -- to tease that
- 9 out in my exhibits.
- 10 And on top of that, you know -- further,
- 11 I talked to Google about this, and -- and, you
- 12 know, that's -- the way I did it is consistent with
- 13 what I just said and inconsistent with the way
- 14 Mr. Malackowski did it.
- 15 And then, finally, if you look at the
- 16 actual numbers for 2008, '9, and '10, where Google
- 17 actually reported the TAC on the Android P&L, if
- 18 you look at the TAC as a percentage of revenue for
- 19 those years, it's basically the same kind of
- 20 numbers that I'm getting for the 2011 to 2015
- 21 period, and a lot higher than the numbers that
- 22 Mr. Malackowski is getting.
- So, you know, that's again just a further
- 24 demonstration that the way I did it was correct and
- 25 the way he did it was incorrect.

- 1 Q. (By Ms. Hurst) Well, did you go look at 2 their systems?
- 3 MR. PURCELL: Object to the form.
- 4 THE DEPONENT: I talked to them about
- 5 their systems, yes.
- 6 Q. (By Ms. Hurst) Did you look at the 7 systems yourself?
- 8 A. No. I talked to them about the nature of
- 9 their systems.
 10 Q. Okay. You did not look at the systems
 11 yourself.
- MR. PURCELL: Object to the form.
- 13 THE DEPONENT: I did not look at the
- 14 systems myself.
- 15 Q. (By Ms. Hurst) For example, you did not
- 16 look at Hyperion?
- 17 A. I did not look at Hyperion.
- 18 Q. And you don't know whether Hyperion
- 19 records actual numbers for search-related TAC,
- 20 true?
- A. I do not know one way or the other
- 22 whether it does.
- 23 Q. And you're relying on Mr. Gold's
- 24 information in concluding that you have to derive a
- 25 number for search-related TAC, true?

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- 1 A. Well, let's say not entirely. Because as
- 2 I just mentioned, I did compare it in the 2011 to
- 3 2015 period to the earlier period, and I'm getting
- 4 similar numbers which suggest that, you know, the
- 5 way that I went about it is -- is correct.
- 6 Q. Well, using the appearance of similar
- 7 numbers to conclude the way you went about it is
- 8 correct makes the assumption that the rate of
- 9 revenue sharing remain the same throughout the
- 10 period, doesn't it?
- 11 A. Well, I mean, I guess -- it -- it --
- 12 it's -- that the TAC as a percentage of revenue
- 13 would have been about the same, which, you know, is
- 14 generally true. It's just, as an overall level,
- 15 you can see it in the data.
- 16 Q. Well, did you look at any of the
- 17 agreements to see whether there were escalation
- 18 clauses that provided for increased percentages of
- 19 revenue sharing over time?
- 20 A. No. I looked at the actual data which is
- 21 here in front of us.
- 22 Q. Did you look at the agreements that
- 23 provide for the percentage rate of sharing to
- 24 determine whether they had increased over time?
- MR. PURCELL: Object to the form.

- 1 case. And second of all, as I'm trying to explain
- 2 to you, I looked at the actual data.
- 3 Q. (By Ms. Hurst) Did you ask for those
- 4 agreements to verify whether they had maintained a
- 5 constant rate of revenue sharing?
- 6 MR. PURCELL: Object to the form.
- 7 THE DEPONENT: I did not ask for those
- 8 agreements, no.
- 9 Q. (By Ms. Hurst) Have you seen any
- 10 evidence in the case to suggest that perhaps there
- 11 might be revenue sharing agreements that increase
- 12 over time or with larger volumes?
- A. But at the end of the day, what matters
- 14 is what the actual data shows, so...
- MS. HURST: Move to strike as
- 16 nonresponsive.
- 17 Q. (By Ms. Hurst) Have you seen any
- 18 evidence in this case that suggests that there
- 19 might be revenue sharing agreements that increase
- 20 in percentage over time or with larger volumes?
- 21 MR. PURCELL: Object to the form.
- 22 THE DEPONENT: My answer actually was
- 23 responsive.

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- 24 I'm saying I'm looking at the actual
- 25 data, and it seems to be inconsistent with what

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- 1 THE DEPONENT: Well, again, I looked at
- 2 the actual data. I think that's the better thing
- 3 to look at
- 4 Q. (By Ms. Hurst) Well, you derived the
- 5 calculation, though, right?
- 6 You didn't look at some category for TAC
- 7 search expense that was reported in the 2011 to
- 8 2015 period. You derived it, true?
- 9 A. No. Look at -- I mean, the numbers in
- 10 Exhibit 1d under Google Advertising TAC are the
- 11 actual TAC.
- 12 Q. Well, we're talking the search TAC,
- 13 right?
- 14 A. Yeah, that's the AdWords TAC.
- 15 Q. Did you look at the agreements to
- 16 determine whether the rate of percentage sharing
- 17 increased over time?
- MR. PURCELL: Object to the form.
- 19 THE DEPONENT: Well, which agreements are
- 20 you talking about?
- 21 Q. (By Ms. Hurst) The revenue sharing
- 22 agreements associated with Google Search?
- 23 MR. PURCELL: Same objection.
- 24 THE DEPONENT: Well, first of all, I
- 25 don't think that those have been produced in this

- 1 your question seems to imply.
- 2 Q. (By Ms. Hurst) Well, when you say you're
- 3 looking at the actual data, what you mean is you're
- 4 looking at the data you derived.
- 5 MR. PURCELL: Object to the form.
- 6 THE DEPONENT: This is the Google
- 7 advertising TAC. There's no derivation. It's
- 8 right off of their P&L statements.
- 9 Q. (By Ms. Hurst) For 2011 to 2015?
- 10 A. Yes.
- 11 Q. Dr. Leonard, I would like to -- to ask
- 12 you some hypothetical questions.
- Have you ever heard of Napster?
- 14 A. Napster?
- 15 Q. Yes.
- 16 A. Yes.
- 17 Q. What was Napster?
- 18 A. Napster was a music sharing service.
- 19 Q. And do you remember approximately when
- 20 Napster first came out?
- 21 A. I don't remember the exact date, but, I
- 22 don't know, late 1990s, early 2000s.
- 23 Q. And Napster was an unlicensed
- 24 distribution service for music, right?
 - MR. PURCELL: Object to the form.

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25

- 1 we're happy to take a break.
- THE DEPONENT: That's fine.
- 3 EXAMINATION
- 4 BY MR. COOPER
- 5 Q. Okay. My name is John Cooper. I'm with
- 6 the law firm of Farella Braun + Martel, and I -- I
- 7 represent Dr. Kearl, who sits next to me. And I
- 8 have some very nuts-and-bolts questions to ask you
- 9 about your report.
- 10 A. Okay, sure.
- 11 Q. Okay. And I don't know if you know what
- 12 a Rule 706 expert is, but it is an expert that was
- 13 appointed under Evidence Code Rule 706, by
- 14 Judge Alsup. And so we are not here with either
- 15 party in mind.
- 16 A. Sure, understood.
- 17 Q. Okay. And I'm, for the most part, going
- 18 to ask you about paragraphs in your report, and
- 19 that's Exhibit 5143.
- 20 A. Okay.
- Q. I'd like to start with paragraph 19.
- 22 A. Okay.
- 23 (Discussion off the stenographic record.)
- Q. (By Mr. Cooper) Refer to paragraph 19,
- 25 and you say in there, in that sentence -- in that

- 1 Q. Is just -- is just the change enough, or 2 does the magnitude of the change have to be
- 3 considered?
- 4 A. Oh, oh, I see. In doing this kind of --
- 5 Q. Yes.
- 6 A. -- causal nexus?
- Well, I think that may be -- I guess
- 8 maybe there might be some legal stuff in there, but
- 9 basically, me, I could argue, if there's difference
- 10 then you have met -- yeah, there's at least some
- 11 small causal effect, yeah. I mean, it's in
- 12 principal, if it's anything other than zero. But
- 13 if it's small, it may be very hard to measure. And
- 14 if there's a lot of -- else going on, you may not
- 15 be able to precisely determine whether there was an 16 effect or not.
- 17 Q. Okay. Turn now to paragraph 23, please.
- 18 A. Okay.
- 19 Q. And you -- you are welcome to read any
- 20 portion of that you want, but if Google's revenues
- 21 per mobile device were higher on devices using
- 22 Android than on mobile devices using other
- 23 operating systems, would that be sufficient to
- 24 establish a causal nexus for those revenues?
- A. Maybe a causal nexus to Android, but not

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- 1 paragraph, "the appropriate conceptual way to
- 2 measure the causal effect of a factor on an outcome
- 3 variable is to compare the difference in the
- 4 outcome variable between the actual world" --
- 5 "world and the counterfactual," close quote, world.6 Would a small change in your test for
- 8 MR. PURCELL: Object to the form.
 - THE DEPONENT: You mean would a small
- 10 change -- could a small change be evaluated using
- 11 this approach?

causality work?

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- 12 Q. (By Mr. Cooper) Yes. Or do you need to
- 13 evaluate the size of the change before making the
- 14 calculation regarding the change?
- 15 A. Well, I mean, this is a very conceptual
- 16 statement. I mean, it's true as a general matter.
- 17 You may have difficulty measuring the effect of a
- 18 small change, but this is a conceptual matters, how
- 19 economists define causality. And there's a big
- 20 literature in economics about that.
- 21 Q. Okay. Let me ask you, could a change
- 22 itself work or -- as opposed to the size of the
- 23 change?
- A. I am sorry, I'm not sure I understand
- 25 it -- could the change...

- 1 necessarily to the 20 -- 37 -- not necessarily to
- 2 the alleged infringement, I think is how I'd answer 3 that.
- 4 In other words, if we compare something
- 5 with or without Android, that tells us something
- 6 about Android, but I think the causal nexus we are
- 7 interested in here is the nexus to the alleged
- 8 infringement itself, the 37 APIs.
- 9 Q. Okay. Now, please turn to paragraph 33.
- 10 It's on page 21. And I know Miss Hurst asked you
- 11 questions about TAC, which is traffic acquisition
- 12 cost --

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- 13 A. Yes.
- 14 Q. -- and I would like to ask you some more
- 15 questions about that.
- 16 You -- at the bottom of that paragraph
- 17 you recite what the TAC rates are for 2008, 2009
- 18 and 2010.
- Why there is a variance in those rates,
- 20 and why is the rate for 2009 so slow?
- A. I am not sure I know the answer to that.
- 22 I mean, these particular TAC figures, and then the
- 23 percentages here, were reported directly in a
- 24 Google-Android P&L that I think was available in
- 25 the last case, as I remember. So there's nothing

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- 1 calculated there. Those are just the numbers. And
- 2 I'm not sure why variance exist.
- 3 Q. And you don't know why the 2009 number 4 was lower?
- 5 A. I do not, no.
- 6 O. You understand when I use the
- 7 acronym TAC, that I'm talking the traffic
- 8 acquisition costs --
- 9 A. Yes.
- 10 Q. -- okay?
- For Android phone, does Google pay a TAC
- 12 to an OEM?
- 13 A. For an Android phone does it pay TAC?
- 14 For -- and I guess -- and you mean on search ads?
- 15 Q. Yes, including search.
- 16 A. Yeah. I think it's possible.
- 17 Q. But you don't know one way or the other?
- 18 A. Yeah, and it may have changed over time,
- 19 so...
- Q. For a non-Android phone, what TAC does
- 21 Google pay to the OEM, if any?
- A. For no-Android phone, I mean the one I'm
- 23 familiar with is -- is Apple, there's iPhone. And,
- 24 you know, as I discuss, that's basically -- based
- 25 on that Google document, it's about 32 percent TAC.

- 1 TAC to the carrier?
 2 A. To the carrie
- 2 A. To the carrier? Again, I think generally
- 3 not, but there might be some.
- 4 Q. Okay. For a non-Android phone, what TAC
- 5 does Google pay to the carrier?
- 6 A. Again, the major example there would be
- 7 iPhone, which their -- I don't think -- I'm pretty
- 8 sure they don't pay anything to the carrier in that 9 case.
- 10 Q. Okay. So there wouldn't be any variance
- 11 depending on the type?
- 12 A. I believe so, yeah.
- 13 Q. Okay. Does Google pay a TAC to anyone
- 14 other than the carrier of the OEM?
- 15 A. And the Website owner.
- 16 O. The Website owner?
- 17 A. Yeah.
- 18 Q. And how is that calculated?
- 19 A. Again, those are the -- those are
- 20 included in the TAC amounts. Those are the display
- 21 ads, for instance, with -- the biggest source of
- 22 TAC there is the payment to the Website owner on
- 23 which the ad is being displayed.
- Q. Okay. Now, you may have answered this,
- 25 but let me ask it anyway for clarification.

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- 1 Q. Thirty-two percent. Okay.
- 2 And you asked about search revenue, does
- 3 it vary -- does the amount of revenue or type of
- 4 revenue vary with search, or AFS, or display?
- 5 A. You mean the amount of TAC?
- 6 O. Yeah.
- 7 A. Yeah, the amount of TAC is a lot higher
- 8 for those other two, because you are -- you are
- 9 really paying a Website owner in those cases. And,
- 10 you know, I think for whatever -- for whatever
- 11 reason, the -- you end up paying a lot more to the
- 12 Website owner. So if you look at the TAC rates in
- 13 like 1a -- sorry, my exhibit 1a -- I am sorry.
- 14 Q. Does -- does it vary for the amount that
- 15 is paid to the OEMs?
- 16 A. Does it vary from, you mean?
- 17 Q. Well, for the -- for the different types
- 18 of search -- different types of payments or sources
- 19 for payment?
- A. Well, see, I don't think they pay the
- 21 OEMs for the, for instance, display ads. Display
- 22 ads would be -- or at least a vast majority of it
- 23 is, you are paying the owner of the Website that is
- 24 showing -- on which the ad is being shown.
- Q. For an Android phone, does Google pay any Page 339

- In your Android TAC calculations, do
- 2 these costs include payments to the OEMs, and
- 3 payments to the carriers, and payments to Google
- 4 network members?
- 5 A. Yeah, they would include all forms
- 6 of TAC.

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- 7 Q. Okay. So your -- your Android
- 8 calculations would.
- 9 A. Yes.
- 10 Q. Okay. Now, I'm going to refer you, if
- 11 necessary, to your Exhibit 1d?
- 12 A. Okay.
- 13 Q. And I -- the question is, you estimate
- 14 Android search TAC by using overall Google AdWords
- 15 TAC-to-revenue ratio, applying it to Android search
- 16 revenue. This revenue range is from 5.3 to
- 17 8.1 percent. This is much lower than the Android
- 18 search TAC paid to carriers as discussed --
- 19 discussed elsewhere.
- 20 Do you know why?
- 21 A. Well, this would include everything, sort
- 22 of a weighted average of all TAC being paid. So I
- 23 think the answer is that they are not really paying
- 24 the carriers. I mean, the payments to carriers on

25 net are very, very low, and so they don't end up

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- 1 adding up to much here.
- 2 Q. Now, refer to paragraph 44, please.
- 3 A. Okay
- 4 Q. It appears here that you used two
- 5 different methods to allocate some different
- 6 overhead costs. For example, here you indicate
- 7 that you allocate SG&A, which I -- G&A, which is an
- 8 accounting term, using a ratio of engineers in the
- 9 Android division to all Google engineers. But on
- 10 paragraph 48, you allocate search and ad op expense
- 11 using a regression, per footnote 70.
- 12 Is there a reason you didn't use a
- 13 regression in both or, alternatively, an engineer
- 14 ratio in both?
- 15 A. Yes. I mean, the engineering one
- 16 headcount ratio was the natural one for the general
- 17 administrative because -- or the particular
- 18 categories I looked at. Like, if you take real
- 19 estate, that's like the office expenses. So you
- 20 know, you have a number of engineers, right,
- 21 sitting in office space.
- And so the amount of that office space
- 23 costs that are Android, as opposed to other parts
- 24 of Google, would be proportional to the number of
- 25 engineers in Android. So that sort of made sense
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- Q. All right. Let's turn to paragraph 48,
- 2 please.
- 3 A. Okay.
- Q. Now, you include, and this is in quotes,
- 5 incremental Search and Advertising expense, close
- 6 quote, of \$2.4 billion in Exhibit 1a.1; however,
- 7 you don't include them in Exhibit 1a.4, for profit
- 8 apportioned to Android versus search, ad,
- 9 technologies, and services.
- 10 A. Right.
- 11 Q. Are they incremental to Android or not?
- 12 A. They are incremental to the ad revenue,
- 13 if you consider all the ad revenue. So that's why
- 14 they are in 1a.1. But over in 1a.4, what I am
- 15 trying to do is, I've already broken up the ad
- 16 revenue between -- I've apportioned it between, on
- 17 the one hand, the advertising and search side of
- 18 things, and then the rest is going to Android.
- And, you know, I'm thinking about it in
- 20 terms of, again, what happens when Google and --
- 21 and Apple get together, and there's a Google search
- 22 add that's placed on Apple. What happens, Apple
- 23 gets, you know, roughly 32 percent of the revenue,
- 24 and then it deals with all the costs on the
- 25 platform side; and Google gets the remainder of

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- 1 as a way to do it there.
- When I got to the Search and Advertising
- 3 Product Areas, the -- the OpEx there, the problem,
- 4 I guess, is that you don't really have a breakdown
- 5 of how many people in Search and Advertising
- 6 groups, the engineers there are working on Android, 7 or what percent of their time was on Android. That
- 8 would have been a nice way to do it, but they just
- o would have been a file way to do it, but they just
- 9 didn't keep that data.
- 10 So that's why I had to turn to something
- 11 else, and, you know, so I talk in here about, I
- 12 notice that the -- you know, as the revenues of
- 13 Search and Advertising went up, the expenses were
- 14 going up too, which makes certain amount of sense,
- 15 you're adding a people that deal with it all, and
- 16 it's costing more, and obviously the Android
- 17 portion of -- of the ad -- ad revenue was part of
- 18 that driver, and so that's how I approached that
- 19 there.
- 20 So it's a different set of operating
- 21 expenses in paragraph 48. It's a Search and
- 22 Advertising Product Area OpEx, whereas the other
- 23 parts, you know, are -- are, again, things I can
- 24 break down based on Google engineers -- sorry --
- 25 Android engineers.

- 1 that, which is 68 percent, and then it has to bear
- 2 all the advertising and search costs because that's
- 3 what it is providing.
- 4 So when I go in 1a.4, and I'm trying to
- 5 figure out the apportionment of the profit to
- 6 Android, I first of all figure out the
- 7 apportionment of the revenue. And then when I get
- 8 to the costs, I say, well, all the costs that
- 9 Android costs I'm going to list here. But, for
- 10 instance, the Search and Advertising incremental
- 11 costs, I say, no, those are part of the search
- 12 business and would be borne by -- by them.
- So I'm sort of apportioning both the
- 14 revenues and the costs. And, therefore, I end up
- 15 dropping here the Search and Advertising
- 16 incremental costs because they would not be part of 17 the Android part of things.
- 18 Q. Let's refer to paragraph 62 through 64,
- 19 please. And my question relates to the difference
- 20 using a ratio of margin versus revenue.
- You state that 68 percent of Google ad
- 22 revenue should be attributed to Google search and
- 23 ad technologies, and only 32 percent to Android.
- 24 You base this on a ratio of the annual ad search 25 revenue for an Android phone and the comparable

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